

Behind  
every grant  
there is a  
story

Storyboard  
2016/17



**FOUNDATION  
NORTH**  
*Te Kaitiaki Pūtea o  
Tāmaki o Tai Tokerau*

Foundation North has committed \$5 million over five years to significantly improve the environmental health of the Hauraki Gulf by seeking and enabling innovation.

# motuivation

**Improving the mauri of the Hauraki Gulf by turning the tide on environmental degradation.**

The Gulf Innovation Fund Together (G.I.F.T) is helping to ignite innovative environmental solutions and kick-start projects that demonstrate the potential to deliver intergenerational benefit and wide impact in the gulf.

**G.I.F.T** Gulf Innovation Fund Together

Find out more at [giftofthegulf.org.nz](http://giftofthegulf.org.nz)  
A Foundation North initiative

*Photo credit: Peter Rees*

# Foundation North

## *Riding a wave of innovation*

### Welcome to our Storyboard.

This year we feature some of the innovative initiatives that are helping to shape the future of our Auckland and Northland region. This wave of innovation ranges from finding new ways to restore marine environments in our region, to engaging young people in their communities through design, to a kaupapa Māori-focused leadership programme for tamāhine. As your community trust, we also support the many established organisations and events that connect our communities and make this a great place to live. As such, our Storyboard provides both an insight into our communities as they are now – and an insight into the fresh thinking that is emerging to shape our future.

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## CEO's welcome *Jennifer Gill*



The funding and support of the organisations in the Catalysts for Change programme have given us some insights into the challenge of supporting innovators. A key insight is the need for flexibility; to be able to provide both small 'seed' grants to emerging innovators to test their ideas, and substantial grants to scale up promising ideas. Our Gulf Innovation Fund Together (G.I.F.T), which we launched in August 2016, provides this flexibility. G.I.F.T will provide \$5 million over five years to support innovation to restore the mauri of the Hauraki Gulf. A goal of G.I.F.T. is to engage other funders and stakeholders and we have been pleased with the interest shown by Auckland Council and the Hauraki Gulf Forum, iwi, the Department of Conservation and the George Mason Centre for the Natural Environment at the University of Auckland. Our intention is that what is learnt over the next five years in the gulf will eventually inform similar initiatives elsewhere in our region.

The long-term impact of philanthropic investment in innovation is a major focus for the sector internationally. For us at Foundation North, the short- and medium-term impacts of our \$20 million investment in our Māori and Pacific Education Initiative are well understood. This year we commissioned a ten-year longitudinal study of some of the MPEI projects to see what difference the improvements in achievement made to students as they moved into tertiary education and training, and the workforce.

Learning is a constant in philanthropic grantmaking. This year saw the completion of the fourth year of our current five-year strategy and the beginning of discussions with our trustees about the direction of a new 15-year strategy which will be effective from 1 April 2018. Two broad themes emerged: the importance of continuing to provide annual grants to the many organisations that connect our communities and make the region such a rich place to live; the importance of a commitment to continued investment in funding and evaluating innovation of the big issues.

Implementing a new grants-management system was another important focus for the team during the year. The Fluxx system will start on 1 March 2018, making it easier for organisations to make applications and for our staff to administer grants.

The Foundation's social business, the Centre for Social Impact (CSI), continues to provide strong support to our Catalysts for Change grantees. The Centre also worked alongside us to develop the seed/scale/system approach to grantmaking to support the funding of innovation. The quality of the Centre's work, and the range of skills and experience it can draw on, are seeing it emerge as a resource for the wider philanthropic sector. CSI is now working alongside a majority of New Zealand's community trusts, and other philanthropic funders.

Strategy and technology need to be supported by good people, and the Foundation is fortunate to have a diverse group of trustees and staff who share a strong commitment to our work for the region. We were all pleased to see our trustee Huei Min (Lyn) Lim made a Member of the New Zealand Order of Merit in the New Year Honours for her services to New Zealand-Asia relations and governance. Lyn has now taken over as Chair of the Foundation's board with the retirement of Ken Whitney. Ken's leadership as Chair, and his engagement with the work of the Foundation, was inspiring to me and my team.

As we look forward to our 30th anniversary in 2018, we also look back at what has been achieved since our founding in 1988. We've put nearly a billion dollars back into the region. The contributions the Foundation has made to the Auckland Art Gallery, the Waitangi Museum, Q Theatre, the Auckland War Memorial Museum and the new waterfront home for the Auckland Theatre Company provide visible, 'set in stone' reminders of what our endowment delivers for our region. What is not visible is the way that the organisations and events we support have touched the lives of us all in a thousand ways over the last 29 years. The unsung heroes are the volunteers who bring their passion, skills and aroha to making things happen for their communities.

We will have much to celebrate in 2018.

# Our funding approach

Our approach to grantmaking builds on our past successes and incorporates best practice from within New Zealand and around the world.

Foundation North trustees carefully consider how funding can best serve diverse needs. This means our support ranges from a Quick Response Grant for a community group in need of a prompt decision, to working in partnership with a key organisation on a large project central to the region.

Targeted funds also support innovative projects and practices aimed at creating significant positive change over years, and we have a real commitment to Māori and Pacific strategies to find innovative solutions to complex social issues.

**Community Support Grants**  
\$22,501,200



**People**  
\$9,339,000



**Places**  
\$7,080,300



**Participation**  
\$6,081,900



**Key Community Partnerships**  
\$9,706,000



**Catalysts for Change**  
\$2,671,832



**G.I.F.T Seed Funding Programme**  
\$76,000



**Total Grants Awarded**

*Awarded between 1 April 2016 - 31 March 2017*

**\$34,955,032**



# Community Support Grants

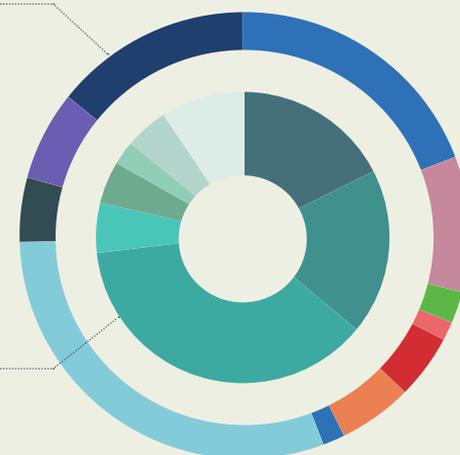
We provide general grants to community organisations through our Community Support Grants programme.

The intention of these grants is to respond to the needs of the Auckland and Northland communities in three areas: **People, Places and Participation.**

Groups are invited to apply for different levels of funding, such as a Quick Response Grant of up to \$20,000 or grants of more than \$20,000, with funding criteria making it clear what we are able to help with.

Location	Applications	Approved
Auckland	171	\$4,321,900
Far North	52	\$2,188,400
Franklin	18	\$512,300
Kaipara	19	\$300,400
Manukau	47	\$1,044,200
North Shore	53	\$1,200,000
Papakura	17	\$363,900
Regional	172	\$6,874,800
Rodney	33	\$1,052,300
Waitakere	59	\$1,462,600
Whangārei	34	\$3,180,400
<b>Total</b>	<b>675</b>	<b>\$22,501,200</b>

Sector	Applications	Approved
Arts & Culture	152	\$3,962,400
Community Building Projects	45	\$4,182,400
Community Wellbeing	260	\$8,303,600
Environment	32	\$1,229,800
Health	55	\$1,049,000
Heritage	15	\$593,300
Marae	10	\$1,074,800
Recreation & Sport	106	\$2,105,900
<b>Total</b>	<b>675</b>	<b>\$22,501,200</b>

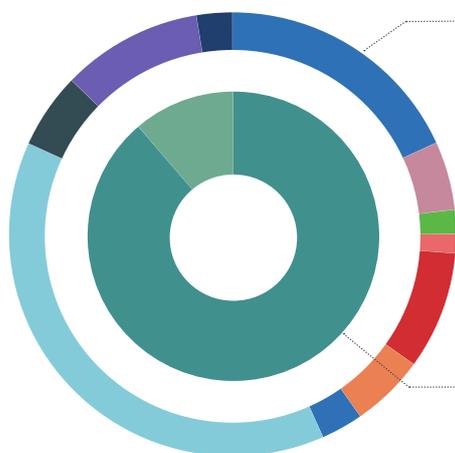




# People

Our funding in the People area emphasises support for community organisations working with high-need communities. People grants also aim to support strengths-based programmes that focus on positive outcomes for children, young people and their families.

Foundation North prioritises programmes that will build positive outcomes for high-need communities in our region.



Location	Applications	Approved
Auckland	68	\$1,690,700
Far North	17	\$465,400
Franklin	8	\$164,200
Kaipara	9	\$130,500
Manukau	30	\$804,500
North Shore	19	\$503,000
Papakura	12	\$286,700
Regional	88	\$3,599,200
Rodney	18	\$509,200
Waitakere	31	\$945,700
Whangārei	13	\$239,900
<b>Total</b>	<b>313</b>	<b>\$9,339,000</b>

Sector	Applications	Approved
Community Wellbeing	258	\$8,290,000
Health	55	\$1,049,000
<b>Total</b>	<b>313</b>	<b>\$9,339,000</b>



# Japanese Society of Auckland



The unique atmosphere of Japan Day took over The Cloud & Shed 10 at Auckland's Waterfront in February 2017

The Japanese Society of Auckland has been fostering friendship and mutual understanding between Japan and New Zealand since 1989.

Initiated to encourage and increase connections among its members, the Society also organises festivals and events to celebrate and promote Japanese culture in Auckland, the place where approximately 9,000 people of Japanese descent call home. The largest of these events is the annual Japan Day, giving the Japanese community a chance to showcase its cultural heritage, and providing opportunities for visitors to experience a taste of Japan in an interactive way.

Japan Day blends traditional and modern Japanese culture expressed through performance art and exhibition, with some of the artists travelling from Japan especially for the occasion. With a strong 'have-a-go' flavour, Japan Day promotes visitor participation, and to close the event a communal 'Bon-Dance' takes place where performers and visitors come together "to take away all the difference among us" – the true spirit of Japan Day.

*“Japan Day is the largest Japanese cultural festival in New Zealand showcasing Japanese art and culture. Foundation North has helped the Japanese Society of Auckland over the last ten years to hold this annual event, covering the cost of venue hire. The 17th Japan Day was held at Queens Wharf, where visitors could enjoy a taste of Japan through experiencing authentic Japanese culture. The event attracted a record number of 60,000 visitors during the weekend.”*  
 Naoe Hashimoto,  
 Chair of the Japanese Society of Auckland



We are proud to have contributed

**\$20,000** Towards programme costs for Japan Day

# ACE Aotearoa



**ACE Aotearoa is the lead body that promotes best practice for adult and community lifelong learning. It also provides advocacy and direction for policy development and its implementation to its members and the wider adult and community education sector.**

In alignment with Foundation North’s Pacific Strategy, ACE Aotearoa is delivering a three-year Pacific Capacity Partnership for 20 Pacific organisations in Auckland and Northland; its approach is based on an understanding of what it means to run a not-for-profit and charitable service. Many of the groups' members have ‘day jobs’ and are juggling work, family and social obligations, whilst coordinating a community group voluntarily on the side. For others, they have inherited the responsibility through communal association, and are now required to meet governance, management and financial accountability overnight. For most, they have landed in positions with good intentions and passion, albeit not always with the necessary skills, experience, prior training or relevant qualifications behind them.

This project has given these groups an opportunity to access tailored professional development, starting with a self-assessment of organisation strengths and identifying areas for capability building. They then work with ACE Aotearoa to co-design a plan to tackle each priority, addressed through a series of workshops and individual mentoring.

Originally, the project responded to a need to support groups with the pre-application stage of applying for funding. Whilst this is still a key motivator for the groups involved, it has become apparent that the greater demand is for building the groups' collective skills and knowledge, so that they can be better positioned in the future to not only apply for funding, but also be able to run the whole organisation. One of the biggest barriers has been language. Understanding funding terminology has been a challenge, and ACE Aotearoa builds understanding in the workshops and through mentoring contact.

*“We are committed to a Pacific for Pacific model. Both the Project Manager and Lead Facilitator are Pacific with education and community development backgrounds. We have placed the Foundation North Pacific values at the centre, focused on good relationships with the groups, and applying a culturally responsive approach.”*

*Analiese Robertson, Professional Development & Networks Manager, ACE Aotearoa*

**We are proud to have contributed**

**\$300,000** Over three years for capacity & capability building

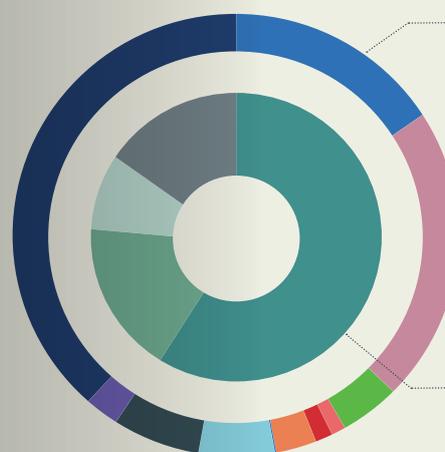


# Places

**Our Places grants support projects that conserve, preserve and develop our region’s natural and physical environment and cultural heritage.**

These projects can include the creation of wildlife habitats, preserving the region’s history, marae development and building projects that improve social cohesion and participation.

Our Places grants help to ensure that our region is a great place to live.



Location	Applications	Approved
Auckland	27	\$1,087,400
Far North	23	\$1,541,900
Franklin	5	\$316,100
Kaipara	5	\$75,400
Manukau	1	\$92,800
North Shore	6	\$215,000
Papakura	1	\$8,200
Regional	10	\$404,500
Rodney	6	\$463,000
Waitakere	8	\$180,000
Whangārei	10	\$2,696,000
<b>Total</b>	<b>102</b>	<b>\$7,080,300</b>

Sector	Applications	Approved
Community Building Projects	45	\$4,182,400
Environment	32	\$1,229,800
Heritage	15	\$593,300
Marae	10	\$1,074,800
<b>Total</b>	<b>102</b>	<b>\$7,080,300</b>



# Pacific Gospel Mission Trust



The Fanau Fuluola group meets every month to practise Niue songs in the Mission's hall

The Pacific Gospel Mission runs a multi-purpose meeting space from its building, known as 'the PGM Centre' in Freemans Bay, Auckland, and has worked to bring together Pacific communities around central Auckland since the 1960s.

The Pacific Gospel Mission Trust was established to run the PGM Centre and make it available for the benefit of Pacific-influenced church meetings and community activities, from hip-hop and line dancing to fale-style camp weekends and tivaevae quilt-making groups.

Philanthropic objectives run through everything the Mission does. With scores of community and cultural activities happening each week in the PGM Centre, a 'mealofa' or koha is invited from the various groups using the building. The building was built in the early 1980s, and the roof over the main malae (building) hall has seen deterioration, so when the Trust came to Foundation North for funding to replace the roof it was to create a healthier environment for all visitors, resulting in greater community cohesion and collaboration, and an increased number of groups being able to use the facilities all year round.

*“The Foundation's funding helped us to replace the Centre's roof - it really needed it. Apart from the obvious comfort it's so good to see all of the community and church groups enjoying the Centre a lot more now. We're so grateful that we can provide a venue that encourages our communities to practise, fono, meet, sing, lotu, laugh, sew, dance, talanoa, eat, play and hang out to their hearts' content.”*

*Murray Yates, Chair of the Pacific Gospel Mission Trust Board*



We are proud to have contributed

**\$19,000** Towards building costs

# Auckland Observatory & Planetarium Trust



Using the world's most popular toy, Stardome's Lego History of Spacecraft matches the exact colours of the original historic craft brick for brick.

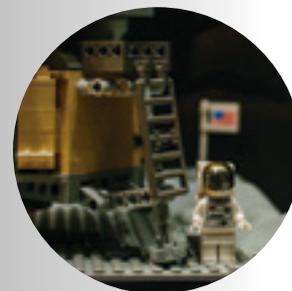
Stardome has been connecting Aucklanders to the stars for 50 years, opening New Zealand's first and largest planetarium at its One Tree Hill Domain site in 1997, with funding contributed by ASB Community Trust (which became Foundation North in 2015).

With a mission 'to share knowledge of space in ways that inspire, challenge and educate', Stardome aims to be considered a must-see visitor experience by Aucklanders, where each visitor is treated as a star.

Interactive displays and exhibits communicating astronomical and space information dominate the foyer of the planetarium, enabling visitors to trace the history of the science of astronomy before immersing themselves in the planetarium or viewing the night sky through telescopes. New stand-out displays, a Lego History of Spacecraft and Space Tracker (an interactive bank of computers), were recently installed in the foyer to complement and enhance the visitor experience.

*“Our mission is to encourage curious minds in both young and old through the exploration of space and astronomy. These new displays were made possible with funding from Foundation North and help visitors connect with the wonders and mysteries of space in a fun, interactive and contemporary way.”*

*David Houldsworth, CEO of Stardome Observatory & Planetarium.*



We are proud to have contributed

**\$60,000** Towards equipment costs

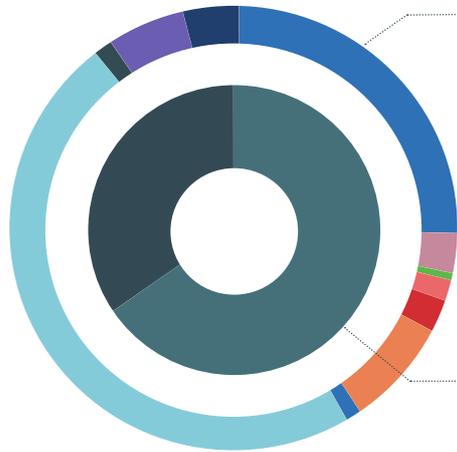


# Participation

We aim to encourage and support people to be engaged in our region's diverse communities through participation in artistic, cultural, recreational and sporting activities.

Participation grants support community organisations to:

- increase participation and engagement in recreation and sport at community, regional and club levels
- support creative projects and organisations that engage more people in the arts
- support projects that recognise and celebrate the diverse cultures of our region.



Location	Applications	Approved
Auckland	76	\$1,543,800
Far North	12	\$181,100
Franklin	5	\$32,000
Kaipara	5	\$94,500
Manukau	16	\$146,900
North Shore	28	\$482,000
Papakura	4	\$69,000
Regional	74	\$2,871,100
Rodney	9	\$80,100
Waitakere	20	\$336,900
Whangārei	11	\$244,500
<b>Total</b>	<b>260</b>	<b>\$6,081,900</b>

Sector	Applications	Approved
Arts & Culture	153	\$3,970,400
Recreation & Sport	107	\$2,111,500
<b>Total</b>	<b>260</b>	<b>\$6,081,900</b>



## Rosedale Park Sports Charitable Trust



The underlying philosophy of the Rosedale Park Sports Charitable Trust (RPSCT) is to provide opportunities for participation in leisure activities in a safe and welcoming manner, and to provide first-class facilities in a way that does not financially penalise its membership.

The latest funding from Foundation North towards the cost of an external deck/ viewing area has helped the RPSCT continue a pathway started in the 1970s, when the Trust was formed to jointly develop a club-house to be shared by the summer and winter sports codes operating out of Rosedale Park North.

Currently North Harbour Softball and Albany United Football between them have 2,400 paid members utilising the facilities, and this number is easily doubled when spectators and visiting teams are included.

Already, six months after completion of the deck, the summer code has seen promising growth in numbers as well as increased use of the clubhouse facilities - the winter code anticipates similar outcomes over its season.

*“The RPSCT is a great example of how summer and winter sports codes can co-operate to provide a first-class clubhouse facility for their members, supporters and local community.”*

*Trevor Smith, Chair, Rosedale Park Sports Charitable Trust*

*“The new deck and viewing area provided a real boost during our summer season when we hosted national championships and international tournaments. All our members, participants and supporters commented on how the new deck enhanced the use of the existing facilities.”*

*Fay Freeman, Chair, North Harbour Softball Association*

**We are proud to have contributed**

**\$20,000** Towards the upgrade of facilities

# Tautai Contemporary Arts Trust



Photo Credit: Tautai Contemporary Pacific Arts Trust

Tautai Contemporary Pacific Arts Trust exists to reinforce the mana of contemporary Pacific art, to guide new and established Pacific artists, and to promote contemporary Pacific art both nationally and globally.

Tautai is dedicated to the mentoring and ongoing support of Pacific artists, be they Pacific secondary and tertiary students or emerging and established Pacific artists in the Auckland region, so that they can grow and succeed in their chosen contemporary art forms, and in their lives and the positive contributions they can make to their wider Pacific audiences.

Foundation North is proud to have supported Fresh Horizons, free art workshops for Pacific secondary school students, hosted at a tertiary institution and held over three days. The workshops provide important teaching and role modelling from Pacific artists and their assistants, who are current tertiary students, as well as the opportunity to spend three days with peers making new friends and building networks.

In September 2016, Tautai hosted Fresh Horizons at AUT's School of Art & Design, which provided an excellent creative environment for the students. The experience gave invaluable insight into life as a tertiary student and encouraged students to consider options for their future study.

*“The key impact from Fresh Horizons is learning and building creative confidence. The students benefit from the supportive setting, gaining new skills and learning to collaborate creatively. The support from Foundation North allows this programme to continue, and for us to provide this unique opportunity to Pacific secondary students.”*

*Petrina Togi-Sa'ena, Program Leader at Tautai*

We are proud to have contributed

**\$60,000** Towards annual operating costs



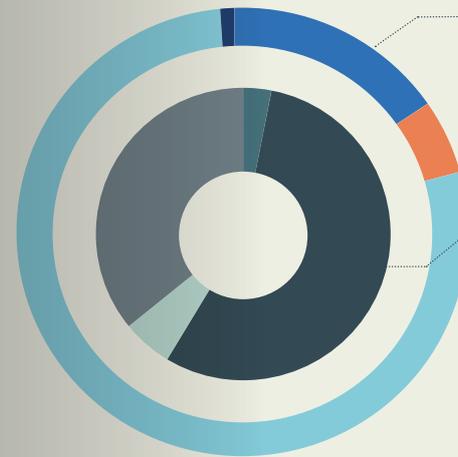
# Key Community Partnerships

Our Key Community Partnerships (KCP) programme is about working alongside organisations where there is a shared vision for positive outcomes for our communities.

These are organisations that the Foundation has previously funded, where leaders have demonstrated strong working relationships and a willingness to reflect on their own business and evaluation practices.

The organisations' programmes or services must align with one or more of the funding policy areas of People, Places or Participation.

Our Centre for Social Impact provides tailored support to identified grantees for capacity building and capability support, identifying and sharing learnings or planning for future sustainability.



Location	Applications	Approved
Auckland	4	\$1,557,000
North Shore	1	\$300,000
Regional	11	\$7,849,000
<b>Total</b>	<b>16</b>	<b>\$9,706,000</b>

Sector	Applications	Approved
Arts & Culture	2	\$300,000
Community Wellbeing	8	\$5,391,000
Environment	1	\$535,000
Recreation & Sport	5	\$3,480,000
<b>Total</b>	<b>16</b>	<b>\$9,706,000</b>



# The Ngātiwai Trust Board



Matua Hone Martin and Matua Mane KiviKiwi, participants in Te Kupenga Reo o Ngātiwai at the Ngaio tonga Marae in Whangaruru

The Ngātiwai Trust Board is the mandated iwi authority of Ngātiwai iwi, whose rohe (area) extends from Rakaumangamanga (Bay of Islands) in the north to Mahurangi (Warkworth) in the south, and across to Aotea (Great Barrier) including the off-shore islands. The Trust Board consists of 14 marae representatives, who serve more than 7,000 registered beneficiaries.

In March 2017, Te Kupenga Reo o Ngātiwai, a two-year, iwi-wide Reo and Tikanga revitalisation project was launched. The project team travelled the Ngātiwai rohe and listened to the aspirations, needs and ideas of the hau kāinga (home people) of each marae. They asked whānau what their thoughts were for revitalising Te Reo me Ōna Tikanga within Ngātiwai. From this mahi and the responses collected, it was identified that there had been a downturn in the use of Te Reo Māori on the Taumata (orator/s bench) and Pae-Karanga (caller) within Ngātiwai therefore impacting on the capacity of marae to conduct and deliver tribal hui, ceremonies, customs and practices in Te Reo Māori. Hence the need for a targeted programme that has had input from its targeted communities, which includes a succession plan that is linked to the Ngātiwai Trust Board's wider Te Reo strategy to increase the quality of Te Reo and Tikanga within Ngātiwai.

*“It is so exciting that finally after years of putting this programme together, we are now delivering a programme that our people have told us that they want - Mā NgātiWai, Mō NgātiWai, E Ai Ki Te Kōrero o NgātiWai – For Ngātiwai, by Ngātiwai according to Ngātiwai.”*

*Merepeka Henley, Ngātiwai Trustee & Chair for Ngaio tonga Marae*



We are proud to have contributed

**\$144,000** Towards project costs (year 2)

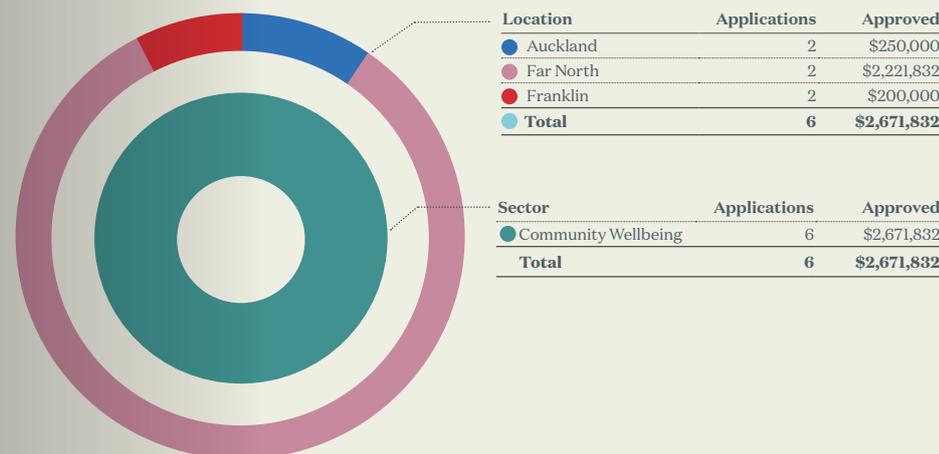


# Catalysts for Change

Our Catalysts for Change (CFC) funding programme seeks to create significant positive changes in our communities by supporting innovative projects and practices.

The programme targets a small number of organisations that are willing and ready to work strategically with the Foundation with the help of a multi-year grant.

The Catalysts For Change programme includes support for increasing organisations' capacity to deliver and achieve significant outcomes in the region with the support of our Centre for Social Impact.



# Ākau



It has been an exciting time for the three young women behind Ākau since they secured a five-year, Catalysts For Change grant from the Foundation in December 2016.

So far, Ākau, which operates from its HQ in Kaikohe, has concentrated on developing an organisational structure that they, their clients and their young students are comfortable with. This process has resulted in a single whānau with two business strands – a social enterprise running a professional design and architecture studio, and an educational trust, offering workshops for young people in Northland, getting them involved in the design of real projects in their communities.

The Ākau kaupapa is grounded in community, design and sustainability – weaving together youth creativity, contemporary design and a sustainable legacy – or as Ākau puts it “design for longevity, not landfill”.

*“Our funding has allowed us to really explore the current needs in our community, refine some of our programmes and ensure our systems are prepared to handle the growth we are anticipating.*

*Improved programmes have targeted more youth not in education, employment or training positively impacting the number of taitamariki attending workshops.*

*Our organisational kaupapa has strengthened and we have developed our personal skills in leadership, social enterprise and professional development and widened our network within the community, which is proving to be invaluable.”*

*Ruby Watson, Director of Ākau*



**We are proud to have contributed**

**\$2.19m** Towards programme costs over a five-year period



# Māori & Pacific Education Initiative

The Māori and Pacific Education Initiative (MPEI) is a long-term, high-trust and high-engagement model of philanthropy. This approach was new to the Foundation when MPEI was first developed in 2006.

The intention of MPEI was to identify ways to turn the tide on Māori and Pacific achievement in Auckland and Northland. From 2008 to 2015, nine multi-year initiatives were funded and supported. These offered a diverse range of solutions to the problem of educational underachievement - from early childhood to tertiary level. The impact of these initiatives has been significant. Their success shows that communities are able to generate compelling answers to the challenges they face.

Two further initiatives were funded in 2016; Mad Ave Community Trust’s Urutapu Leadership Programme for young Māori women, and a longitudinal study of the impact over ten years of five of the first nine initiatives. This study will involve 100 students and their families.

The longitudinal study was given the name Ngā Tau Tuangahuru ('Looking Beyond for Ten More Years') by Foundation North Kaumātua Kevin Prime. The study, which Foundation North has commissioned through the Centre for Social Impact, is exploring the hopes and aspirations of 100 Māori and Pacific learners, what success looks like for these learners and their families over time and how that success can be supported at individual, family/whānau, school, community and policy levels.

One hundred students and their families will be interviewed four times over ten years. The first wave of interviews will be completed by the end of October 2017. This study continues the 2006 vision of “Mā tātou anō tātou e korero - We speak for ourselves”.



# Mad Ave Community Trust



Mad Ave Community Trust specialises in building and implementing a wide range of creative, innovative programmes across the Auckland suburb of Glen Innes, giving rise to community cohesion and wellbeing, and providing learning pathways that strengthen and capitalise on the wisdom of past and future knowledge. Based on Ngā Kete O Te Wānanga (the three baskets of knowledge), its approach encourages recognition of one's own innate gifts and vision, and develops the courage to seek and build knowledge to bring about that vision and fulfil one's greatest potential.

*“It’s still really early days but we’re starting to see some really magical things happen. When you empower a young Māori woman in her community, the change that she will make is phenomenal.”*

*Veeshayne Patuwai, Co-Director of Mad Ave Community Trust*

The Urutapu Tamāhine Programme is a youth leadership project that is drawing on the best of Māori, Western, spiritual and academic worlds to create meaningful, effective tools to empower young Māori women, incorporating both traditional tikanga as well as contemporary leadership models and thinking. The first cohort of ten young women (aged 16 – 19) began their two-year Urutapu leadership journey in 2016, participating in group activities, interactive workshops, physical and mental challenges, and the design and actualisation of individual, self-directed projects that are then realised in their own communities, for the benefit of those communities.

*“When I think of what Foundation North’s funding has done, I think of the whakatauki, Mā te huruhuru ka rere te manu – endow the bird with feathers that it may fly.”*

*Veeshayne Patuwai, Co-Director of Mad Ave Community Trust*

**We are proud to have contributed**

**\$943,900** For programme costs over four years.



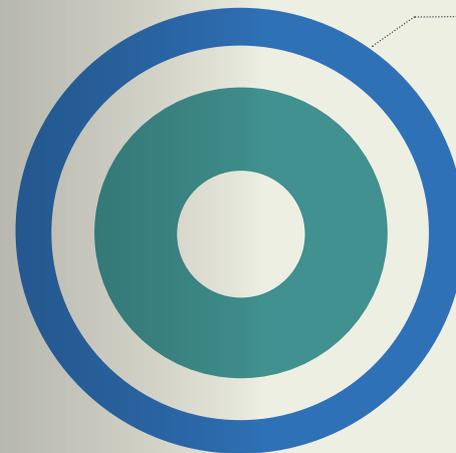
# Gulf Innovation Fund Together – G.I.F.T

The Hauraki Gulf is one of the taonga of the Auckland region – and it is under pressure. The Hauraki Gulf – Tikapa Moana/ Te Moananui a Toi State of the Environment Report published by the Hauraki Gulf Forum in 2014 notes, “the cumulative impact of all activities is still pointing towards the suppression of environmental values at low levels or progressive environmental decline”. We’re taking too many fish, high sediment and nutrient levels, toxic chemicals and wastewater are affecting water quality, and habitats for native species are being lost.

The Gulf Innovation Fund Together – G.I.F.T is a \$5 million fund created by Foundation North to support innovation that has the potential to turn the tide on the environmental degradation of the Gulf. The goal: to improve the mauri of the Hauraki Gulf so that future generations inherit a healthy environment, rich in fish and bird life.

The Fund uses a ‘seed/scale/system’ framework for its grants. Seed grants of up to \$50,000 are available to support innovation, from early-stage project development, to prototyping, to scaling of successful prototypes. A series of innovation workshops were used to engage people and organisations with an interest in the Gulf and encourage applications.

The Fund is being supported through collaborative relationships between the Foundation and other organisations committed to restoring the health of the Gulf environment. These include The Tindall Foundation, The Nature Conservancy, Auckland Council and the Department of Conservation.



Location	Applications	Approved
● Auckland	3	\$76,000
<b>Total</b>	<b>3</b>	<b>\$76,000</b>

Sector	Applications	Approved
● Environment	3	\$76,000
<b>Total</b>	<b>3</b>	<b>\$76,000</b>



Photo credit:  
Lorna Doogan  
(Experiencing  
Marine Reserves)

# Envirostrat



The Envirostrat team are Richelle Kahui-McConnell, Lucy Tukua & Dr Nigel Bradly.

The sustainability of the fisheries of the Hauraki Gulf is a major issue for all those who depend on it, from seabird populations to recreational and commercial fishers. This is the focus of the first grant made by the Foundation from its Gulf Innovation Fund Together (G.I.F.T).

The grant, to Envirostrat, funds a feasibility study into the potential for achieving a high-value, low-impact Gulf fishery through impact investment. The study will consider options that can generate financial returns while also delivering positive impacts on the natural resources, ecosystems and communities of the Gulf.

The study will address some of the major issues at the heart of the Hauraki Gulf Marine Spatial Plan (Sea Change / Tai Timu Tai Pari). The Plan recommends a range of changes to fisheries and fishery management in the Gulf, including the application of kaitiakitanga and kotahitanga as principles of engagement.

***“Creating a high-value, genuinely sustainable fishery is a key challenge identified in Tai Timu Tai Pari. There are many parts to this complex challenge, and we believe an impact investment approach may provide part of the answer.”***

*Dr Nigel Bradly of Envirostrat*

Dr Bradly is partnering with Richelle Kahui-McConnell and Lucy Tukua, who bring expertise in iwi and stakeholder engagement and working with local communities. A key area of focus will be demonstrating how this approach can benefit mana whenua and local communities through greater employment, capacity building and funding of local initiatives.

**We are proud to have contributed**

**\$50,000** For feasibility study costs

# The Centre for Social Impact



The Centre for Social Impact, a social business established by Foundation North in 2014, helps grantmakers and funders to invest for inspiring and sustainable social change. Over the last three years, the Centre has become established as a valuable resource to the philanthropic sector. It now works with community trusts across New Zealand, a range of family, corporate and community foundations, and community organisations.

A major focus of the Centre's work during the year was supporting philanthropic funders move from a focus on low-risk, short-term grants to a portfolio approach. This includes the provision for some funding to be directed towards investment in communities for better social outcomes. The Centre works alongside funders to identify what they want to achieve. It provides tailored data analysis, and international evidence and practice to inform their thinking, and assists with community engagement. Funders are then supported to put their strategies into action.

***“The Centre’s team brings a partnership approach to our work with philanthropic organisations as they build their capacity to operate in a space that navigates complex social issues in long-term relationships with community grantees. The social impact journey, for grantmakers and funders, and their community partners, is a continual process of monitoring, evaluation and reflection as learning occurs. It’s a privilege to be able to support these journeys and to see results emerge.”***

*Dr Alison Taylor, CEO, Centre for Social Impact*

The Centre continues to provide support to Foundation North's Catalysts for Change grantees, social sector leaders and their organisations who are exploring new approaches to address major social issues. The Centre in 2016 also worked alongside the Foundation as it developed a new seed/scale/system approach to grantmaking, to support innovation. This approach is being used for grants from the Foundation's new \$5 million Gulf Innovation Fund Together (G.I.F.T). This fund is available to support innovation to turn the tide on the environmental degradation of the Hauraki Gulf.

***“There are others that can do elements of what they're doing. But not really the whole package, and not to the level, that CSI can actually do it, I believe. I think it's a clear advantage.”***

*Philanthropic funder feedback*



Behind every grant there is a story

Photo credit: Darryl Torckler (Experiencing Marine Reserves)

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**Foundation North** The community trust for Auckland and Northland has over a billion dollars invested to support our region's not-for-profit sector today, and in the future.

Grants for the special organisations, events and places that make this such a great place to live.



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*Te Kaitiaki Pūtea ō  
Tāmaki ō Tai Tokerau*